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**碧生源控股有限公司**  
**BESUNYEN HOLDINGS COMPANY LIMITED**  
*(Incorporated in the Cayman Islands with limited liability)*  
**(Stock Code: 926)**

**INTERIM RESULTS ANNOUNCEMENT**  
**FOR THE SIX MONTHS ENDED 30 JUNE 2018**

**THE OPERATION RESULTS OF THE GROUP\***

The revenue of the Group for the first half of 2018 was RMB167.7 million, representing a decrease of 36.6% as compared with the revenue of RMB264.6 million for the same period in 2017.

Gross profit of the Group amounted to RMB121.6 million for the first half of 2018, representing a decrease of 42.4% from the gross profit of RMB211.1 million for the same period of 2017. The gross profit margin of the Group was 72.5% for the first half of 2018, representing a decrease of 7.3 percentage points from the gross profit margin of 79.8% for the same period of 2017.

Total operating expenses (including selling and marketing expenses, administrative expenses, and research and development costs) of the Group for the first half of 2018 were RMB168.4 million, representing a decrease of 8.7% as compared with the total operating expenses of RMB184.4 million for the same period of 2017.

The Group recorded a total comprehensive loss of RMB28.9 million for the first half of 2018, compared with the total comprehensive income of RMB27.4 million for the same period of 2017.

The basic and diluted losses per share of the Company for the first half of 2018 were both RMB1.64 cents (for the same period of 2017: both the basic and diluted earnings per share of the Company were RMB1.91 cents).

**INTERIM DIVIDEND**

The Board has resolved not to declare any interim dividend for the six months ended 30 June 2018.

\* The Group has adopted the International Financial Reporting Standard 15 “Revenue from Contracts with Customers” (the “IFRS 15”) in the current period and the related impact of which has been detailed on page 7 of this result announcement. The Group has adopted the IFRS 15 by using the modified retrospective approach and hence the comparative financial information for the six months ended 30 June 2017 has not been restated in the Group’s unaudited interim condensed consolidated financial information. For the purpose of this result announcement only, the comparative information of revenue, gross profit and operating expenses as quoted above has been restated as if the Group has adopted the IFRS 15 by using the full retrospective approach so as to illustrate a more comparable result.

The board (the “**Board**”) of directors (the “**Directors**”) of Besunyen Holdings Company Limited (the “**Company**”) hereby announces the unaudited consolidated interim results of the Company and its subsidiaries (collectively referred to as the “**Group**”) for the six months ended 30 June 2018 (the “**Result Announcement**”), as below:

**CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

		<b>Unaudited</b>	
		<b>Six months ended 30 June</b>	
		<b>2018</b>	<b>2017</b>
	<i>Note</i>	<b>RMB'000</b>	<b>RMB'000</b>
Revenue	5	<b>167,669</b>	288,241
Cost of sales of goods		<b>(46,088)</b>	(53,507)
<b>Gross profit</b>		<b>121,581</b>	234,734
Other income		<b>12,360</b>	13,541
Selling and marketing expenses		<b>(105,200)</b>	(149,321)
Administrative expenses		<b>(51,591)</b>	(54,170)
Research and development costs		<b>(11,575)</b>	(4,538)
Other expenses		<b>(3,760)</b>	(4,525)
Other gains/(losses), net		<b>2,411</b>	(1,512)
Finance costs		<b>(2,856)</b>	—
Share of losses of investments accounted for using the equity method		<b>(4,329)</b>	(2,363)
<b>(Loss)/profit before income tax</b>		<b>(42,959)</b>	31,846
Income tax credit/(expense)	6	<b>14,087</b>	(4,454)
<b>(Loss)/profit for the period</b>		<b>(28,872)</b>	27,392
<b>(Loss)/profit is attributable to:</b>			
— Owners of the Company		<b>(26,195)</b>	27,392
— Non-controlling interests		<b>(2,677)</b>	—
		<b>(28,872)</b>	27,392
<b>Other comprehensive income</b>		<b>—</b>	—
<b>Total comprehensive (loss)/income for the period</b>		<b>(28,872)</b>	27,392
<b>Total comprehensive (loss)/income for the period is attributable to:</b>			
— Owners of the Company		<b>(26,195)</b>	27,392
— Non-controlling interests		<b>(2,677)</b>	—
		<b>(28,872)</b>	27,392
<b>(Losses)/earnings per share for the (loss)/profit attributable to owners of the Company</b>			
<i>(RMB cents)</i>			
— Basic (losses)/earnings per share	7	<b>(1.64)</b>	1.91
— Diluted (losses)/earnings per share	7	<b>(1.64)</b>	1.91

## CONDENSED CONSOLIDATED BALANCE SHEET

	<i>Note</i>	Unaudited 30 June 2018 <i>RMB'000</i>	Audited 31 December 2017 <i>RMB'000</i>
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment		240,290	364,996
Land use rights		341,294	345,624
Investment properties		170,094	48,881
Intangible assets		193,252	200,158
Non-current deposits		9,948	8,726
Investments accounted for using the equity method		89,730	96,112
Deferred income tax assets		62,894	49,645
		<b>1,107,502</b>	<b>1,114,142</b>
<b>Current assets</b>			
Inventories		22,121	17,686
Trade and bills receivables	8	39,855	52,976
Deposits, prepayments and other receivables		46,600	26,994
Restricted bank deposits		2	299
Term deposits with initial term of over three months		4,191	4,185
Cash and cash equivalents		98,821	78,790
		<b>211,590</b>	<b>180,930</b>
Assets classified as held for sale		96,396	94,325
		<b>307,986</b>	<b>275,255</b>
<b>Total current assets</b>		<b>307,986</b>	<b>275,255</b>
<b>Total assets</b>		<b>1,415,488</b>	<b>1,389,397</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Equity attributable to owners of the Company</b>			
Share capital		94	94
Share premium		1,120,685	1,120,685
Other reserves		322,090	322,414
Accumulated losses		(409,786)	(383,956)
		<b>1,033,083</b>	<b>1,059,237</b>
Non-controlling interests		80,369	83,046
		<b>1,113,452</b>	<b>1,142,283</b>
<b>Total equity</b>		<b>1,113,452</b>	<b>1,142,283</b>

		<b>Unaudited</b>	Audited
		<b>30 June</b>	31 December
		<b>2018</b>	2017
	<i>Note</i>	<b>RMB'000</b>	<b>RMB'000</b>
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Deferred government grants		20,398	20,953
Deferred income tax liabilities		38,671	39,570
Other non-current liabilities		1,296	1,296
		<u>60,365</u>	<u>61,819</u>
<b>Total non-current liabilities</b>			
<b>Current liabilities</b>			
Trade and bills payables	9	5,501	13,336
Other payables and accrued expenses		51,166	143,920
Contract liabilities		27,464	—
Borrowings		150,000	20,000
Current income tax liabilities		174	673
		<u>234,305</u>	<u>177,929</u>
Liabilities directly associated with assets classified as held for sale		7,366	7,366
		<u>241,671</u>	<u>185,295</u>
<b>Total current liabilities</b>			
		<u>302,036</u>	<u>247,114</u>
<b>Total liabilities</b>			
		<u>1,415,488</u>	<u>1,389,397</u>
<b>Total equity and liabilities</b>			

## NOTES:

### 1. GENERAL INFORMATION

Besunyen Holdings Company Limited (the “**Company**”) was incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Law (2010 Revision) of the Cayman Islands. The address of the Company’s registered office is The Grand Pavilion Commercial Centre, Oleander Way, 802 West Bay Road, P.O. Box 32052, Grand Cayman KY1-1208, Cayman Islands. The principle activities of the Company and its subsidiaries (collectively referred to as the “**Group**”) are the manufacturing and sales of therapeutic tea products and slimming and other medicines.

All the financial information in this Result Announcement is presented in Renminbi (“**RMB**”), unless otherwise stated.

The Group’s unaudited interim condensed consolidated financial information was approved for issue by the board of directors of the Company on 17 August 2018.

### 2. SIGNIFICANT EVENTS AND TRANSACTIONS

The financial position and performance of the Group was particularly affected by the following event and transactions during the six months period ended 30 June 2018:

- (i) To prevent the Group’s distributors/sub-distributors from selling stockpiled goods in the market at low prices in violation of the Group’s pricing management policy, the Group has reduced the discount rates offered to distributors/sub-distributors for their bulk purchases in the current period. The distributors/sub-distributors have therefore reduced their purchases from the Group significantly because it becomes less attractive for them to have any early bulk purchases. As a result, the Group’s revenue from the tea products segment has been decreased significantly.
- (ii) Management considered that significant decline in revenue as described in Note 2(i) constitutes a triggering event for reassessing the recoverable amounts of the Group’s production plant and facilities (the “**Key Operating Assets**”) of the cash-generating unit (the “**CGU**”) for the manufacturing and sales of the Group’s therapeutic tea products (the “**Tea Product CGU**”). Therefore, management has performed an impairment assessment to assess the recoverable amounts of the Key Operating Assets of the Tea Product CGU as of 30 June 2018. Based on the impairment assessment, management of the Company has concluded that no impairment provision has to be recognised on the Key Operating Assets of the Tea Product CGU as of 30 June 2018.
- (iii) On 6 May 2018, the Company has entered into a share subscription agreement with a third party company (the “**Subscriber**”), pursuant to which the Subscriber conditionally agree to subscribe for, and the Company conditionally agreed to issue and allot 293,041,564 shares (the “**Subscription Shares**”) at HK\$0.5 per share subject to a lock-up period of 6 months. As of 30 June 2018, the Company has not yet issued the Subscription Shares.

### 3. BASIS OF PREPARATION AND PRESENTATION

The Group's interim condensed consolidated financial information for the six months ended 30 June 2018 has been prepared in accordance with International Accounting Standard 34 ("IAS 34") "Interim Financial Reporting". The interim condensed consolidated financial information should be read in conjunction with the annual financial statements of the Company for the year ended 31 December 2017, which have been prepared in accordance with International Financial Reporting Standards ("IFRSs") (the "2017 Annual Financial Statements").

### 4. ADOPTION OF NEW/AMENDED STANDARDS, INTERPRETATION AND ANNUAL IMPROVEMENT

The accounting policies applied in the preparation of the Group's interim condensed consolidated financial information are consistent with those used in the preparation of the 2017 Annual Financial Statements, except as described below.

The following new standards, interpretations and annual improvements are mandatory for the first time for the Group's financial year beginning on 1 January 2018 and are applicable for the Group:

IFRS 9 "Financial Instruments"

IFRS 15 "Revenue from Contracts with Customers"

Annual Improvement to IFRSs 2014-2016 cycle\*

IFRIC-Int 22, "Foreign Currency Transactions and Advance Consideration"

\* It includes amendment to IFRS 12 "Disclosure of interests in other entities" which was effective in 1 January 2017 and does not have a material impact on the Group.

Except for the impact on the adoption of the IFRS 9 and IFRS 15 as described below, the adoption of the aforesaid new standards, interpretation and annual improvements does not have any material impact on the Group's interim condensed consolidated financial information.

#### **IFRS 9 "Financial Instrument"**

From 1 January 2018 onwards, the Group classifies its financial assets, depending on the Group's business model for managing the financial assets and the contractual terms of the related cash flows, under the following measurement categories:

- those to be measured at amortised cost, and
- those to be measured at fair value (either through other comprehensive income, or through profit or loss).

The new classification and measurement requirements under the IFRS 9 did not have any impact on the Group's financial assets as at 30 June 2018 and 31 December 2017.

In addition, the Group has adopted the simplified expected credit loss model for its trade and bills receivables upon the adoption of IFRS 9. Applying the new expected credit loss model did not result in any significant changes to the loss allowances for trade and bills receivable as at 30 June 2018 and 31 December 2017.

Other financial assets at amortised cost include cash and cash equivalents, term deposits and other receivables, etc. They are considered to be of low credit risk and thus the impairment provision recognised is limited to 12 months expected losses. Management considers that the expected credit loss is insignificant.

#### **IFRS 15 “Revenue from Contracts with Customers”**

The Group’s adoption of IFRS 15 did not result in any significant changes in the timing of revenue as recognised by the Group. However, certain promotion expenses paid or payable to ultimate customers of the distributors and sub-distributors of the Group have been net off against the Group’s revenue upon the adoption of IFRS 15. Such promotion expenses were recognised separately as selling and marketing expenses prior to the adoption of IFRS 15. During the six months ended 30 June 2018, the promotion expenses as net off against the Group’s revenue amounted to approximately RMB6,272,000 and the promotion expenses as separately recognised as selling and marketing expenses during the six months ended 30 June 2017 amounted to approximately RMB23,624,000. The Group has adopted the IFRS 15 by using the modified retrospective approach and hence the related comparative financial information has not been restated accordingly.

The Group has not early adopted the new standards and amendments to IFRSs that have been issued and not yet effective for the year ending 31 December 2018 in the interim condensed consolidated financial information, but has already commenced an assessment on the related impact to the Group. The implication or potential impact on the Group upon the adoption of these new standards and amendments to IFRSs have already been disclosed in the 2017 Annual Financial Statements of the Company.

Taxes on income in the interim period are accrued using the tax rate that would be applicable to expected total annual earnings.

## **5. REVENUE AND SEGMENT INFORMATION**

The chief operating decision maker (“CODM”) has been identified as the Executive Directors of the Company who review the Group’s internal reporting in order to assess performance and allocate resources.

The CODM had identified the manufacturing and sales of tea products and also the sales of slimming and other medicine as separate reportable segments, namely the tea products segment and the slimming and other medicine segment.

The CODM evaluates the performance of the reportable segments based on their revenue, gross profit and operating results which derived from gross profit to include selling and marketing expenses and research and development costs. The CODM does not assess the assets and liabilities of the operating segment.

The segment results for the six months ended 30 June 2018 are as follows:

	<b>Tea products segment RMB'000</b>	<b>Slimming and other medicine segment RMB'000</b>	<b>Total RMB'000</b>
Total revenue	139,201	28,468	167,669
Inter-segment revenue	—	—	—
<b>Revenue from external customers</b>	<u>139,201</u>	<u>28,468</u>	<u>167,669</u>
Timing of revenue recognition			
At a point in time	<u>139,201</u>	<u>28,468</u>	<u>167,669</u>
Cost of sales	<u>(32,663)</u>	<u>(13,425)</u>	<u>(46,088)</u>
Gross profit	106,538	15,043	121,581
Selling and marketing expenses	(90,509)	(14,691)	(105,200)
Research and development costs	<u>(3,894)</u>	<u>(7,681)</u>	<u>(11,575)</u>
<b>Segment results</b>	<u>12,135</u>	<u>(7,329)</u>	<u>4,806</u>
Other income			12,360
Other gains, net			2,411
Administrative expenses			(51,591)
Other expenses			(3,760)
Finance costs			(2,856)
Share of losses of investments accounted for using the equity method			<u>(4,329)</u>
Loss before income tax			(42,959)
Income tax credit			<u>14,087</u>
Loss for the period			<u><u>(28,872)</u></u>
Other segment information:			
Depreciation	<u>16,552</u>	<u>1,784</u>	<u>18,336</u>
Amortisation	<u>5,833</u>	<u>5,403</u>	<u>11,236</u>



The segment results for the six months ended 30 June 2017 are as follows:

	Tea products segment <i>RMB' 000</i>	Slimming and other medicine segment <i>RMB' 000</i>	Total <i>RMB' 000</i>
Total revenue ( <i>Note</i> )	254,775	33,466	288,241
Inter-segment revenue	—	—	—
<b>Revenue from external customers</b>	<u>254,775</u>	<u>33,466</u>	<u>288,241</u>
Timing of revenue recognition			
At a point in time	<u>254,775</u>	<u>33,466</u>	<u>288,241</u>
Cost of sales	<u>(45,021)</u>	<u>(8,486)</u>	<u>(53,507)</u>
Gross profit	209,754	24,980	234,734
Selling and marketing expenses ( <i>Note</i> )	(128,117)	(21,204)	(149,321)
Research and development costs	<u>(4,538)</u>	—	<u>(4,538)</u>
<b>Segment results</b>	<u>77,099</u>	<u>3,776</u>	<u>80,875</u>
Other income			13,541
Other losses, net			(1,512)
Administrative expenses			(54,170)
Other expenses			(4,525)
Share of losses of investments accounted for using the equity method			<u>(2,363)</u>
Profit before income tax			31,846
Income tax expense			<u>(4,454)</u>
Profit for the period			<u><u>27,392</u></u>
Other segment information:			
Depreciation	<u>15,803</u>	<u>97</u>	<u>15,900</u>
Amortisation	<u>4,998</u>	<u>408</u>	<u>5,406</u>

*Note:*

During the six months ended 30 June 2017, the promotion expense paid or payable to customers of the distributors/sub-distributors of the Group of approximately RMB23,624,000 had been recognised as selling and marketing expenses. Upon the adoption of the IFRS 15, these type of promotion expenses have been net off against the Group's revenue. The Group has adopted the IFRS 15 by using the modified retrospective approach and hence the related comparative financial information has not been restated accordingly.

Non-current assets are all located in the PRC.

All the revenue derived from any single external customer were less than 10% of the Group's total revenue for the six months ended 30 June 2018 and 2017.

## 6. INCOME TAX (CREDIT)/EXPENSE

	Six months ended 30 June	
	2018	2017
	RMB'000	RMB'000
Current income tax		
— Current income tax on profit for the period	—	11,979
— Under provision of PRC income tax in prior year	<u>61</u>	<u>—</u>
	61	11,979
Deferred income tax		
— Origination and reversal of temporary differences	<u>(14,148)</u>	<u>(7,525)</u>
	<u>(14,087)</u>	<u>4,454</u>

The effective tax rate for the six months ended 30 June 2018 is approximately 33% (2017: 14%). The higher effective tax rate in the current period was primarily attributable to the recognition of deferred income tax assets on certain previously unrecognised deductible temporary differences/tax losses in the current period by reference to the latest financial forecast which indicated that these previously unrecognised deductible temporary differences/tax losses could be utilised in the foreseeable future.

## 7. (LOSSES)/EARNINGS PER SHARE

### (a) Basic

Basic (losses)/earnings per share is calculated by dividing the (loss)/profit attributable to owners of the Company by the weighted average number of ordinary shares in issue during the period (excluding those ordinary shares as purchased by the Company and held as treasury shares under the Company's Restricted Share Award Scheme).

	Six months ended 30 June	
	2018	2017
(Loss)/profit attributable to owners of the Company (in RMB'000)	(26,195)	27,392
Weighted average number of ordinary shares in issue	<u>1,594,791,809</u>	<u>1,434,372,745</u>
Basic (losses)/earnings per share (RMB cent per share)	<u>(1.64)</u>	<u>1.91</u>

### (b) Diluted

The share options granted and restricted shares awarded by the Company have potential dilutive effect on the earnings per share. Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding by the assumption of the conversion of all potential dilutive ordinary shares arising from share options granted and restricted shares awarded by the Company (collectively forming the denominator for computing the diluted (losses)/earnings per share). The share options had anti-diluted effect to the Group for the six months ended 30 June 2018 and 2017. In addition, there were no unvested restricted shares which would result in dilutive effect to the Group as at 30 June 2018 and 2017. No adjustment is made to earnings (numerator). Accordingly, the diluted earnings per share is the same as the basic earnings per share for the six months ended 30 June 2018 and 2017.

## 8. TRADE AND BILLS RECEIVABLES

	As at	
	30 June 2018 RMB'000	31 December 2017 RMB'000
Trade receivables	33,865	22,767
Bills receivables	<u>7,371</u>	<u>31,546</u>
	41,236	54,313
Less: allowance for doubtful debts	<u>(1,381)</u>	<u>(1,337)</u>
	<u>39,855</u>	<u>52,976</u>

The Group allows a credit period of 20–180 days to its customers. The following is an ageing analysis of trade and bills receivables (net of allowance for doubtful debts) based on the dates of deliveries of related goods to the customers, which are approximate to their invoice dates:

	As at	
	<b>30 June</b>	31 December
	<b>2018</b>	2017
	<b><i>RMB'000</i></b>	<i>RMB'000</i>
0 to 90 days	35,999	39,285
91 to 180 days	3,502	13,495
181 to 365 days	276	83
Over 365 days	78	113
	<u>39,855</u>	<u>52,976</u>

## 9. TRADE AND BILLS PAYABLES

The ageing analysis of the trade and bills payables based on invoice date were as follows:

	As at	
	<b>30 June</b>	31 December
	<b>2018</b>	2017
	<b><i>RMB'000</i></b>	<i>RMB'000</i>
0 to 90 days	4,478	13,188
91 to 180 days	1,023	148
	<u>5,501</u>	<u>13,336</u>

The unaudited condensed consolidated statement of comprehensive income, the unaudited condensed consolidated balance sheet of the Group and its explanatory notes as presented above are extracted from the unaudited interim condensed consolidated financial information of the Group for the six months ended 30 June 2018.

## MANAGEMENT DISCUSSION AND ANALYSIS

### BUSINESS REVIEW

#### **Concentrating on “One Focus and Two Dimensions” Strategy to Enhance Product Competitiveness**

##### ***Leading the New Health Trend with the Launch of New National Essence Packages for the Two Teas***

In the first half of 2018, to enhance product brand image and offer consumers with better services, the Group launched the national essence packages for Besunyen Slimming Tea and Besunyen Detox Tea based on established development strategy. The new packages exemplify the national essence with perfect integration between cheongsam elements and Besunyen products, advocating the reinstallation of traditional culture. Sales were initially launched in Beijing, Shanghai, Anhui and Yunnan and were well received by customers, bringing an extraordinary visual impact to the domestic slimming market and intestine management market. The launch of new national essence packages does not only satisfy esthetic demands among different consumers, but also leads the new fashion trend of healthy tea drinks.

##### ***Enhancing Market Competitiveness via Consumer-oriented Approaches and Product Lines Expansion***

In the first half of 2018, the Group adhered to consumer-oriented concepts and expanded its product lines, introducing products including Besunyen high fibre meal replacement biscuits; Besunyen Aloe soft capsule; product series including Besunyen vitamin B tablets, vitamin C tablets and vitamin C chewable tablets, vitamin E soft capsule, vitamin complex; Besunyen micronutrients capsule, granules and tablets series that contain calcium, iron, zinc and selenium; Besunyen rose and ginseng brown sugar ginger tea, Besunyen fruit and vegetable composite enzyme powder, and Besunyen slimmer collagen drink, while reserving Besunyen Jinshutong (金舒通) capsule products in offline retail pharmacies. At present, the Group carries an array of slimming product offerings, comprising “OTC drug LARLLY Orlistat and Besunyen Orlistat” + “Health food Slimming Tea and Xian Xian Tea” + “Common food nutritious meal replacement milkshake, L-carnitine coffee and meal replacement biscuits” and an array of intestine healthcare product offerings, comprising “OTC drug Mei Yang Yang Glycerol Enema” + “Health food Detox Tea, Jinshutong capsules and aloe soft capsules”, and to continue the development of the health food vitamin series under the dietary supplements, product categories of micronutrients series and the health and beauty product categories of ginseng brown sugar ginger tea, fruit and vegetable composite enzyme powder, collagen drink.

## **Innovating Branding Strategies to Highlight Brand Value**

### ***Title Sponsorship for Sakura Girls (《櫻花女生》), a Inke's Live Streaming Show, for Ongoing Brand Rejuvenation***

In line with the Group's principal direction of marketing transformation, forging a new image of Besunyen as "a younger, healthier and trendier" brand in its 18th anniversary, in the first half of 2018, the Group provided a title sponsorship for Inke's Sakura Girls, a top-notch We Media programme in the live streaming industry. Such sponsorship has effectively facilitated the rejuvenation of the Group's brand and paved the path for scenario marketing.

With 2018 Sakura Girl, the Group has successfully formulated a closed loop for brand scenario marketing from the strategic launch conference in Hong Kong on 23 April to the celebrity festival in Guangzhou on 27 May, which mainly integrates with IP channels, namely "celebrities", "e-commerce", "topics", "public relationship", "live streaming contents", "creative interaction for festival", "offline promotion and hard advertising" and "production of derivative materials by contestants". Under such closed loop, our brand concept as "weight management expert" has been constantly delivered to consumers. At the same time, Besunyen Slimming Tea, our main product, and L-carnitine coffee product under the name of Inke's Sakura Girls, were embedded in the campaign in a precise and fun manner, and thus further boosted the image and favourability of our brand among young consumers.

Co-operating with Sakura Girls and about 30 celebrities and artists, the Group received brand reporting from over 180 media with over 30 million views for live streaming contents. Sakura Girls represented the Group's youngest and most attractive entertainment event in the first half of 2018, and realised exposure of 4.68 billion times in aggregate for the Group's brands during the programme. The Group integrated e-commerce channels and launched customised IP boxsets, which closely linked IP and the brand to thoroughly penetrate various channels of celebrities and Internet stars. Meanwhile, our online advertisements gained redirection from pages of various secondary campaigns, and thus further empowered the e-commerce channel.

### ***Expansion of Product Placement into Movies and Television Dramas to Enhance Brand Competitiveness with Contents Marketing and Scenario Marketing***

In the first half of 2018, the Group placed continuous efforts on contents marketing while also increased the utilisation of scenarios to deliver our product concepts with soft product placement. Currently, the Group has entered into co-operation with 5 television dramas and films, namely Always with You (《陪讀媽媽》), an urban romance and family drama co-starred Mei Ting and Xu Yajun premiered on China Blue Theater under Zhejiang Satellite TV and iQiyi; Half a Lifelong Romance (《半生緣》), a remake of classics co-starred Carina Lau and Rulu Jiang; Beijing Days and Nights (《北京晚九朝五》), a film directed by Jaycee Fong Jo Ming and co-starred Berlin Chen and Amber Kuo expected to be released in the second half of the year; If Time Flies Back (《如果歲月可回頭》), an urban family life and work place drama co-starred Jin Dong and Rulu Jiang; and Dare to Love Me (《愛我你敢嗎》), a television drama version of Ex-Files (前任攻略) co-starred Han Geng and Wan Xiaochen to be broadcasted in 2019. Leveraging on product placement in movies and television dramas, the Group manages to enhance brand exposure while facilitates brand rejuvenation and unleashes the multiplier effect on brand promotion.

### ***Broadening Promotion Channels through New Media Marketing***

In the first half of 2018, the Group integrated popular current affairs and important events, and continued to leverage on the dissemination nature of new media, promoting brand awareness by the dissemination advantage of We Media such as Weibo and WeChat while formulating a set of column contents with brand characteristics, which received awareness from extensive fans. In particular, in the “Inke’s Sakura Girls” contest with our title sponsorship, the fans coverage recorded multi-fold growth via the initiation of competitions in terms of interaction, illustrations and composition, H5 and micro-video, promotion and reporting on the initiation of the contest, competition rules, campaigns, roadshow and evening parties, as well as joint promotion with various intra-group brands.

### ***Joining Hands with Academy Award and Sponsoring Besunyen Cup Public Welfare Advertising Contest***

In the first half of 2018, the Group obtained title sponsorship of the Academy Award of 16th Advertisement and Art Festival for Chinese College Students and held “Besunyen Cup” Public Welfare Advertising Contest. The contest spanned 30 provinces and cities and involved 40 colleges and universities. 20 creative seminars and 21 off-site product display sessions were held. The official proposition poster and strategy sheet covered more than 1,000 schools across the country.

2018 witnesses the 18th anniversary of Besunyen, and creative seminars themed “Gratitude to 18 Years of Love” were widely welcomed by students. The contest was completed successfully, receiving qualified public welfare themed works in total of 12,203 sets and 14,638 pieces, representing a record high in terms of number. As the sole title sponsor of the Academy Award using public welfare theme as the proposition, through the zero-distance contact with university students, the contest has created a sound and profound brand reputation for Besunyen among the youth.

### **Optimising Sales Structure and Enhancing Management Efficiency to Improve Team Competitiveness**

In the first half of 2018, the Group optimised its national sales systems, structures and functions, categorising them into offline management and principal customers management. The offline management is built on the foundation of the original 13 business departments and is adjusted to formulate a “5+9” sales structure with 5 business departments and 9 provincial offices. It is mainly responsible for the distribution channel management and terminal promotion to optimise the qualification of distributors, unblock circulation channels, establish a more reasonable distributor/sub-distributor portfolio and further enhance channel penetration rate. With thorough penetration into non-core chains, three-tier campaigns were launched. Meanwhile, by implementing key retail terminal works such as prevention of supply suspension, price maintenance, terminal display, promotion and interception of competing products, the function aims to boost the rate of priority recommendation of the Group’s products, enrich the terminal promotion modes and enhance horizontal growth.

Principal customers management is built via establishing a new KA sales management team, which mainly conducts refined management on core chains and establishes different sales policies targeting at the characteristics of different market chains. Vertical growth could therefore be achieved with the establishment of such model chains. The offline sales team and KA team co-operate in a complimentary manner to jointly enhance the competitiveness of sales team.

### **Adjusting Performance Appraisal and Concentrating on Growth of Sales to Pharmacies**

To place sales team’s focus on the growth of sales to pharmacies, eliminate the violation of the Group’s management policies by distributors/sub-distributors and the sales of stockpile in the market at low price, the Group has adjusted its management policies for distributors/sub-distributors and motivation polices for sales personnel in the first half of 2018. While reducing the discount for bulk purchases by distributors/sub-distributors, the reward basis for sales personnel has shifted from “sales results to distributors/sub-distributors” to “sales results to pharmacies”. By connecting the data for shipment to the terminal on the distributor/sub-distributor side and the data of sales to chain pharmacies, the Group has changed the appraisal of the results of sales team from “assessment based on shipment to distributors/sub-distributors” to “assessment based on sales to pharmacies”.



According to the profit warning published by the Group on 6 May 2018, the Group's revenue decreased from the same period of last year. Such adjustment has affected the sales of the Group's products and its results for the first half of 2018 in short term; nonetheless, from a long-term perspective, it helps reduce disruptive market behaviours, strengthen channel management and enhance end-sales at pharmacies. Sales personnel could therefore completely participate in terminal management and maintenance to achieve more solid and effective terminal management and fundamental terminal promotion, which in turn, brings along higher return for shareholders. It is anticipated that the Group's results would record surge in the second half of 2018.

### **Enhancing Flow Management and Maintaining Market Order**

In the first half of 2018, to maintain proper market operation and order, the Group strengthened its control over the commodity flow for distributors and upgraded PanPass logistics code management system. By monitoring the logistics information of distributors, the Group could maintain information on commodity flow and logistics in a timely manner. It is planned that direct connection to the data of distributors' and sub-distributors' systems would be completed in this year for the real-time command of data such as stock-out, stock-in and serial number.

### **Keeping Abreast of the Industry Development Trend and Upgrading from E-commerce 1.0 to 2.0**

#### ***Forging a Closed Loop E-commerce of Front-end Sales, Middle-end Scenario Marketing and Back-end CRM Repeated Purchase***

Traditional e-commerce solely concerns about promotion at early stages, which means sales are completed upon signing contracts and no consideration is made towards repeated procurement; while new e-commerce development trend places more focus on consumer services and addressing demands in one stop. In the first half of 2018, the Group continued to accelerate the transformation from traditional to new e-commerce mode. By adopting products with low price per order or hot-selling products to attract new customers — recommending new products to customers for repeated consumption — tracking and catering for users' needs via means such as CRM call centre, a consumption mode of repeated purchase has been generated, and thus formulated a closed loop for consumption. At the same time, the Group targets at distributors and attaches importance to the communication at C-end by offering customised services via obtaining users' information as well as thoroughly addressing users' problems.

### ***Transforming from Single Office to Three Offices in Different Places to Enhance Work Effectiveness***

In the first half of 2018, the Group's e-commerce team has completed structural upgrading and transformed from one Beijing office into three offices in Beijing, Hangzhou and Guangzhou, which has significantly enhanced work efficiency. Beijing office is mainly responsible for the operation support of the e-commerce shop on Jingdong platform and Northern China distributors, as well as the support and maintenance of functions such as products management, warehousing and logistics and data analysis for the overall e-commerce function. Hangzhou office is mainly responsible for the store operation of the e-commerce shop on Alibaba Group as well as the overall communication and co-ordination with AliHealth. Guangzhou office is mainly responsible for the operation and maintenance of the e-commerce shop on VIPShop and Pinduoduo platforms as well as management of CRM call centre.

### ***Proactively Forging Hot-selling Products and Cultivating New E-commerce Products***

In the first half of 2018, in close alignment with the demand of young consumers and keeping abreast of the trend of e-commerce products innovation, the e-commerce channel of the Group has shifted from the main promotion of the Two Teas brands to the exploration of more hot-selling and new products. Different new products targeting respective platforms and promotion channels are launched, of which LARLLY Orlistat and Besunyen Orlistat target at those in overweight condition and are in fond of fatty food; various kinds of low-cost health products target at users of Pinduoduo, a socialised sales channel, in order to attract new customers; story-based products which are more suitable for the youth, such as meal replacement biscuits, target at users of shared economy platforms such as Xiaohongshu. Meanwhile, with means including research and development of new weight management products and renewal of packages for existing products, the Group's products get closer with the mainstream consumer group aged between 18 and 25, and thus realise product and brand rejuvenation.

### ***Parallel Operation of Multi-channel and Multi-platform and Utilisation of Comprehensive Promotion Modes***

Through developing new platform business, such as shops on VIPShop (唯品會), Pinduoduo (拼多多) and Lama Scheme (辣媽計劃), in the first half of 2018, the Group's e-commerce channel aimed at direct promotion to the public for reaching out to new customers on top of solely relying on the platform flow on Jingdong or Tmall. The Group acquired new user bases via various channels and generated sales therefrom. In terms of promotion measures, emerging and easily disseminated means such as live streaming and Douyin (抖音) are adopted to replace traditional advertisements, television advertisements and direct advertisements. The Group has opened its own corporate account in Douyin and uploads interesting and easily disseminated video contents on an irregular basis, while introduced celebrities and Internet Stars live streaming for sales events during the "618" campaign.

## ***Building the R&D Team at a Faster Pace and Fostering Research Collaboration to Enhance R&D Capabilities***

Through attracting R&D talents and strengthening of R&D team establishment, the Group has currently formulated teams specialised in pharmacology, analysis, formulation, process and technical regulations and obtained the certificate of “Beijing Municipal Enterprise Technology Research and Development Institute”. At the same time, the Group will sustainably strengthen external collaboration by jointly establishing innovative laboratories with research facilities and enterprises and building key raw herb materials plantation bases together. Besides, by building up a technical team consisting of R&D consultants and experts, the Company has significantly enhanced its R&D capabilities. In the first half of 2018, the Group continued to reserve new products and consummate the product chain. The Group also jointly developed a series of products with raw materials suppliers and outsourced processing factories, such as nutritious meal replacement product series, new probiotic formulation, health food and nutritious food supplements.

## **OUTLOOK**

### **Macro-economy**

According to the publication of the National Bureau of Statistics, China’s economy was running smoothly and stably with steady improvement in terms of economic growth quality in the first half of 2018. The successful hold of the 3rd Plenary Session of the 19th Central Committee of the Communist Party of China greatly boosted the confidence of local and international communities in China’s economic development. Since the advocacy of new normal of economic development in the 18th National Congress of the Communist Party of China, China’s economy has transformed from rapid growth to a quality development phase, with economic development driven by new development concepts followed by thorough structural reform on the supply side. With the national policy of “Healthy China” and the successive introduction of series of supporting policies, the big health industry embraces unprecedented development opportunities and will act as one of the pillar industries leading the industry transformation in China.

### **Continuous Innovation on Marketing Models and Enhancement of Team Competitiveness**

Building on its new sales system and platform, the Group will create a more reasonable distributor/sub-distributor portfolio in the second half of 2018 to further increase its channel penetration rate while place continuous focus on the growth of sales to pharmacies. Such approaches will enable terminal management and fundamental terminal promotion to become more consolidated and effective. The Group will leverage on the current excellent market base to formulate appropriate new products promotion

polices to boost the respective sales. By optimising products structure and continuously introducing new products by means of self-development as well as outsourced processing, the Group aims at realising further growth in various aspects.

### **Ongoing Penetration into E-commerce Platform to Create a Personalized Platform**

In the second half of 2018, the Group will keep abreast of the development trend in e-commerce industry, and continue to foster e-commerce platform upgrading to build a closed loop of e-commerce consumption model with front-end sales, middle-end scenario marketing and back-end repeated purchase. With focus on promoting new and hot-selling products, the Group will connect the retail members of e-commerce platforms and strengthen the communication with end-users. The Group will consolidate and maintain online members in a detailed manner while entering into co-operation across multiple channels and platforms. Besides, the Group will continue to promote the upgrading and change of its e-commerce platform from pure retail to content-based e-commerce model by concentrating on meeting the customised needs of consumers.

### **Broadening Brand Promotion Approaches to Assist Brand Rejuvenation**

In the second half of 2018, apart from ongoing focus on innovative marketing approaches, the Group will spread its product concepts and enhance the usage scenarios of products via the increase in utilisation of content-based and scenario marketing. Given the dissemination function of new media, the Group will enhance its brand awareness through its continuous exploration of internet marketing channels and broaden brand promotion approaches. While increasing brand exposure and promoting brand rejuvenation, the Group will highlight the brand value as its new income driver.

### **Continuous Reinforcement of R&D Co-operation and Enhancement of Products Competitiveness**

According to the product strategy of “One Focus and Two Dimensions”, the Group will increase efforts in building up its R&D team, and continue its project development of new products with effects such as throat clearing, liver caring, nutritious meal replacement and probiotic products while join force with raw materials suppliers and outsourced processing manufacturers to develop new products with herbal functions. Meanwhile, leveraging on the research advantages and product reserves of Zhongshan Wanhan Pharmacy Co., Ltd. (“**Zhongshan Wanhan**”) and Zhongshan Wanyuan New Medicine Research and Development Co., Ltd. (“**Zhongshan Wanyuan**”, together “**Zhongshan Wanhan and Wanyuan**”), the Group will continue to expand product lines, enhance products competitiveness and consummate its overall position in the big health industry.

## FINANCIAL REVIEW

Upon the adoption of International Financial Reporting Standard 15 “Revenue from Contracts with Customers” (“IFRS 15”), certain promotion expenses paid or payable to customers of the distributors and sub-distributors of the Group have been net off against the Group’s revenue. For the six months ended 30 June 2018, the promotion expenses as net off against the Group’s revenue amounted to RMB6.3 million. For the six months ended 30 June 2017, the promotional expenses as separately recognised as selling and marketing expenses amounted to RMB23.6 million. The Group has used modified retrospective approach to adopt IFRS 15, and thus the comparative financial information for the same period has not been restated accordingly. For the “Financial Review” section, the revenue, gross profit and selling and marketing expenses for the six months ended 30 June 2017 were adjusted as if the Group has adopted the IFRS 15 by using the full retrospective approach so as to illustrate a more comparable result.

### Revenue

	2018		For the six months ended 30 June 2017 (as if adjusted)		2017	
	RMB'000	% of revenue	RMB'000	% of revenue	RMB'000	% of revenue
Revenue:						
Besunyen Detox Tea	51,649	30.8%	105,183	39.7%	112,778	39.1%
Besunyen Slimming Tea	78,438	46.8%	114,554	43.3%	122,826	42.6%
Others	14,720	8.8%	17,880	6.8%	19,171	6.7%
Slimming medicines	22,862	13.6%	27,000	10.2%	33,466	11.6%
Total	<u>167,669</u>	<u>100%</u>	<u>264,617</u>	<u>100.0%</u>	<u>288,241</u>	<u>100%</u>

The Group’s revenue decreased by 36.6% from RMB264.6 million in the first half of 2017 to RMB167.7 million in the same period of 2018, Among this, revenue of Besunyen Detox Tea decreased by 50.9% from RMB105.2 million in the first half of 2017 to RMB51.6 million in the same period of 2018, while its sales volume decreased by 49.4% from 73.5 million tea bags in the first half of 2017 to 37.2 million tea bags in the same period of 2018. Revenue of Besunyen Slimming Tea decreased by 31.6%, from RMB114.6 million in the first half of 2017 to RMB78.4 million in the same period of 2018 and its sales volume decreased by 29.6% from 81.2 million tea bags in the first half of 2017 to 57.2 million tea bags in the same period of 2018. The average selling prices of Besunyen Detox Tea and Besunyen Slimming Tea were RMB1.43 and RMB1.41 per bag respectively in the first half of 2017, and were RMB1.39 and RMB1.37 per bag respectively in the first half of 2018. The average selling prices of Besunyen Detox Tea and Besunyen Slimming Tea both dropped by 2.8% respectively as compared to the same period of 2017.

## Cost of Sales and Gross Profit

	For the six months ended 30 June					
	2018		2017 (as if adjusted)		2017	
	<i>RMB'000</i>	<i>% of revenue</i>	<i>RMB'000</i>	<i>% of revenue</i>	<i>RMB'000</i>	<i>% of revenue</i>
Cost of sales	<u>46,088</u>	<u>27.5%</u>	<u>53,507</u>	<u>20.2%</u>	<u>53,507</u>	<u>18.6%</u>
Gross profit	<u>121,581</u>	<u>72.5%</u>	<u>211,110</u>	<u>79.8%</u>	<u>234,734</u>	<u>81.4%</u>

The Group's cost of sales decreased by 13.8% from RMB53.5 million in the first half of 2017 to RMB46.1 million in the same period of 2018. Cost of sales as a percentage of revenue increased from 20.2% in the first half of 2017 to 27.5% in the same period of 2018. The increase in cost of sales as a percentage of revenue was mainly due to the consolidation of acquired companies by the Group in the second half of 2017, namely Zhongshan Wanhua, Zhuhai Kangbaina Pharmaceutical Co., Ltd (“**Kangbaina**”) and Zhuhai Aolixin Pharmaceutical Co., Ltd (“**Aolixin**”) which had higher cost of sales as a percentage of revenue, in the first half of 2018.

Revenue decreased by 36.6% and cost of sales decreased by 13.8% in the first half of 2018 as compared to the same period of 2017. As a result, gross profit of the Group decreased by 42.4% from RMB211.1 million in the first half of 2017 to RMB121.6 million in the same period of 2018. Gross profit margin of the Group decreased from 79.8% in the first half of 2017 to 72.5% in the same period of 2018.

## Selling and Marketing Expenses

	For the six months ended 30 June					
	2018		2017 (as if adjusted)		2017	
	<i>RMB'000</i>	<i>% of revenue</i>	<i>RMB'000</i>	<i>% of revenue</i>	<i>RMB'000</i>	<i>% of revenue</i>
Advertising costs	<u>23,515</u>	<u>14.0%</u>	<u>43,552</u>	<u>16.5%</u>	<u>43,552</u>	<u>15.1%</u>
Marketing and promotional expenses	<u>28,160</u>	<u>16.8%</u>	<u>25,520</u>	<u>9.6%</u>	<u>45,320</u>	<u>15.7%</u>
Employee benefit expenses	<u>38,925</u>	<u>23.2%</u>	<u>41,082</u>	<u>15.5%</u>	<u>44,906</u>	<u>15.6%</u>
Others	<u>14,600</u>	<u>8.7%</u>	<u>15,543</u>	<u>5.9%</u>	<u>15,543</u>	<u>5.4%</u>
Total	<u>105,200</u>	<u>62.7%</u>	<u>125,697</u>	<u>47.5%</u>	<u>149,321</u>	<u>51.8%</u>

Selling and marketing expenses of the Group decreased by 16.3% from RMB125.7 million in the first half of 2017 to RMB105.2 million in the same period of 2018. The advertising costs in the first half of 2018 decreased by RMB20.0 million as compared to the same period of 2017, but the marketing and promotional expenses increased

RMB2.6 million as compared to the same period of 2017, mainly due to the fact that the expenditure in advertising via traditional TV media decreased and gradual transition to marketing and promotion via internet media and channel network.

### Administrative Expenses

	For the six months ended 30 June			
	2018		2017	
	<i>RMB'000</i>	<i>% of revenue</i>	<i>RMB'000</i>	<i>% of revenue</i>
Employee benefit expenses	17,664	10.5%	26,155	9.1%
Office expenses	1,850	1.1%	2,286	0.8%
Professional service fees	10,686	6.4%	12,630	4.4%
Entertainment and travelling expenses	2,934	1.8%	2,905	1.0%
Others	18,457	11.0%	10,194	3.5%
Total	<u>51,591</u>	<u>30.8%</u>	<u>54,170</u>	<u>18.8%</u>

Administrative expenses of the Group decreased by 4.8% from RMB54.2 million in the first half of 2017 to RMB51.6 million in the same period of 2018. Employee benefit expenses decreased by 32.4% from RMB26.2 million in the first half of 2017 to RMB17.7 million in the same period of 2018, mainly due to the relatively significant staff dismissal cost incurred by the Group in the first half of 2017. Others increased by 81.4% from RMB10.2 million in the first half of 2017 to RMB18.5 million in the same period of 2018, mainly due to the inclusion of depreciation and amortisation costs of companies acquired by the Group in the second half of 2017, namely Zhongshan Wanhan and Wanyuan, Kangbaina and Aolixin in the first half of 2018.

### Research and Development Costs

	For the six months ended 30 June			
	2018		2017	
	<i>RMB'000</i>	<i>% of revenue</i>	<i>RMB'000</i>	<i>% of revenue</i>
Research and development costs	<u>11,575</u>	<u>6.9%</u>	<u>4,538</u>	<u>1.6%</u>

The Group's research and development costs increased by 157.8% from RMB4.5 million in the first half of 2017 to RMB11.6 million in the same period of 2018, mainly because of the consolidation of research and development costs of Zhongshan Wanhan and Wanyuan (the companies as acquired by the Group in the second half of 2017) in the first half of 2018.

## Taxation

Income tax credit of the Group amounted to RMB14.1 million in the first half of 2018, compared to income tax expense amounted to RMB4.5 million in the same period of 2017. The increase of income tax credit in the first half of 2018 as compared to the first half of 2017 was primarily attributable to the recognition of deferred income tax assets on certain previously unrecognised deductible temporary differences/tax losses in the current period by reference to the latest financial forecast which indicated that these previously unrecognised deductible temporary differences/tax losses could be utilised in the foreseeable future.

## Total Comprehensive (Loss)/Income for the Period

Due to the factors set out above, the Group recorded a total comprehensive loss of RMB28.9 million in the first half of 2018 (for the same period of 2017: total comprehensive income of RMB27.4 million).

## Liquidity and Capital Resources

In the first half of 2018, funds and capital expenditure required in the operation of the Group mainly came from the cash generated from operating activities and proceeds from financing.

## Cash Flows

The following table summarises the net cash flows of the Group for the six months ended 30 June 2018 and 2017:

	For the six months ended	
	30 June	
	2018	2017
	<i>RMB'000</i>	<i>RMB'000</i>
Net cash (outflow)/inflow from operating activities	<b>(94,882)</b>	46,725
Net cash outflow from investing activities	<b>(12,048)</b>	(89,915)
Net cash inflow from financing activities	<b>125,265</b>	32,316
	<b>18,335</b>	(10,874)
Effect of foreign exchange rate changes on cash and cash equivalents	<b>1,696</b>	891
Net increase/(decrease) in cash and cash equivalents	<b>20,031</b>	(9,983)



In the first half of 2018, net cash outflow from operating activities of the Group was RMB94.9 million (for the same period of 2017: net cash inflow from operating activities was RMB46.7 million). The decrease as compared to the same period of 2017 was mainly due to the decrease in operating profits as well as the changes of working capitals during the current period. In the first half of 2018, the net cash outflow from investing activities of the Group was RMB12.0 million, which was mainly for infrastructure projects (for the same period of 2017: RMB89.9 million, mainly for the acquisition of Zhongshan Wanhan and Wanyuan. In the first half of 2018, the net cash inflow from financing activities of the Group was RMB125.3 million, which was mainly due to the proceeds from the drawdown of borrowings (for the same period of 2017: net cash inflow from financing activities was RMB32.3 million, mainly due to the issuance of shares of the Company).

### **Bank Balances, Cash and Bank Loans**

The Group's bank balances and cash, comprising cash and cash equivalents, bank deposits with initial term of over three months and restricted bank deposits, increased by 23.6% from RMB83.3 million as at 31 December 2017 to RMB103.0 million as at 30 June 2018. In addition, the Group had bank borrowings of RMB150.0 million as at 30 June 2018 (as at 31 December 2017: the Group had a bank borrowing of RMB20.0 million).

### **Capital Expenditure**

In the first half of 2018, capital expenditure of the Group was RMB14.9 million (for the same period of 2017: RMB10.9 million), mainly on the construction of plants and purchases of production equipment.

### **Inventories**

The Group's inventories include raw materials and packaging materials, work in progress (semi-finished goods) and finished goods, which are set forth below:

	<b>As at</b>	
	<b>30 June</b>	31 December
	<b>2018</b>	2017
	<b><i>RMB'000</i></b>	<i>RMB'000</i>
Raw materials and packing materials	<b>8,818</b>	7,969
Work in progress	<b>1,894</b>	1,803
Finished goods	<b>11,409</b>	7,914
	<hr/>	<hr/>
Total inventories	<b>22,121</b>	17,686
	<hr/> <hr/>	<hr/> <hr/>

## **Risks in Foreign Exchange Rate**

Almost all of the revenue, costs of sales and expenses as well as administrative expenses of the Group are denominated in Renminbi. Apart from some bank deposits that are denominated in Hong Kong dollar and US dollar, most assets and liabilities of the Group are denominated in Renminbi. Since Renminbi is the functional currency of the Group, risks in foreign exchange rate mainly come from assets denominated in Hong Kong dollar and US dollar.

For the six months ended 30 June 2018, the Group did not purchase any foreign exchange, interest rate derivative products or hedging instruments (for the same period of 2017: nil).

## **Material Acquisitions or Disposals**

For the six months ended 30 June 2018, the Group had no material acquisition or disposal of subsidiaries, associates and joint ventures.

## **Significant Investments Held and Future Plans for Material Investments or Capital Assets**

Ningbo Yuanyuan Liuchang Investment Centre (Limited Partnership) (“**Yuanyuan Liuchang Fund**”), a company with a total committed capital contribution of RMB100.0 million, is owned by the Group with 89% of its shares. It mainly focuses on investment projects in the healthcare industry, TMT (technology, media and telecommunications) industry and consumer industry, as well as investment in several early stage partnership enterprises. For the six months ended 30 June 2018, Yuanyuan Liuchang Fund did not invest in new projects.

Save as disclosed above, there were no other significant investments held by the Group during the first half of 2018. There was no plan of the Group for other material investments or additions of capital assets as at the date of this announcement.

## **Issue of Shares**

On 6 May 2018, the Company and Aurum Credo Limited (the “**Subscriber**”) entered into a share subscription agreement pursuant to which the Subscriber subscribed for an aggregate of 293,041,564 new ordinary shares of the Company (the “**Subscription Shares**”) at the subscription price of HK\$0.5 per share (the “**Subscription**”). The aggregate nominal value of the Subscription Shares will be US\$2,442.01. The gross proceeds of the Subscription will be HK\$146,520,782. The net subscription price is approximately HK\$0.5 per Subscription Share. The closing price of the shares of the Company as quoted on the Stock Exchange on 4 May 2018, being the trading day immediately preceding the date of the share subscription agreement, was HK\$0.455 per share. The net proceeds of the Subscription, after the deduction of the related expenses, will be approximately HK\$146.4 million. The Company intends to apply the net proceeds of the Subscription for, including but not limited to, replenishing the working

capital of the Group and appropriate acquisitions and potential investment opportunities of the Group. For details, please refer to the announcement of the Company dated 6 May 2018. As at the date of this announcement, the Subscription Shares have not yet been issued.

### **Pledge of Assets**

As at 30 June 2018, the Group received certain bank borrowings of RMB120.0 million, through pledging properties with book value of RMB90.2 million and land use rights with book value of RMB25.2 million with banks and guarantee companies. (As at 31 December 2017, the Group received certain bank borrowings of RMB20.0 million, through pledging land use rights with book value of RMB19.4 million with banks.)

### **Gearing Ratio**

As at 30 June 2018, the Group's gearing ratio (total liabilities divided by total assets, in percentage) was 21.34% (as at 31 December 2017: 17.79%).

### **Contingent Liabilities and Guarantees**

As at 30 June 2018, the Group had no material contingent liabilities and guarantees (as at 31 December 2017: nil).

### **Capital Commitments**

As at 30 June 2018, capital expenditure of property, plant and equipment contracted for but not yet incurred amounted to RMB9.6 million (as at 31 December 2017: RMB12.7 million).

### **Human Resources Management**

The Group regards high-quality employees as its most important resource. As at 30 June 2018, the Group had 1,117 employees in mainland China and Hong Kong (31 December 2017: 1,020 employees), which included 22 promotional staff employed by

employment agents (31 December 2017: 25). For the six months ended 30 June 2018, total labour costs (including Directors' remunerations and non-cash share-based compensation) were RMB69.2 million (for the same period of 2017: RMB80.7 million). Staff remuneration is formulated with reference to individual performance, work experience, qualification and prevailing industry practice. Apart from basic salary and statutory pension welfare, staff welfare also includes discretionary bonus and stock options.

The Group places emphasis on the recruitment, motivation and retention of suitable talents. Directors and some of the senior and middle management executives enjoy share options under the pre-IPO share option scheme (the “**Pre-IPO Share Option Scheme**”) and the share option scheme (the “**Share Option Scheme**”) adopted by the Company on 30 April 2010 and 8 September 2010, respectively, which are to motivate staff, to encourage them to work hard to enhance the value and foster better long-term development of the Group. The Company has also adopted a restricted share award scheme (the “**Restricted Share Award Scheme**”) to grant restricted shares to eligible employees.

The Group invests sufficient efforts in continuous education and training for its staff members, so as to keep enhancing staff knowledge and skills and to promote the spirit of teamwork. The Group often provides internal and external training courses to relevant staff based on various needs.

## **CORPORATE GOVERNANCE**

The Company has applied the principles and complied with the code provisions of the Corporate Governance Code (the “**CG Code**”) as set out in Appendix 14 to The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) during the six months ended 30 June 2018, except for code provision A.2.1 of the CG Code.

### **CODE PROVISION A.2.1**

Under code provision A.2.1, the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. The roles of both Chairman and Chief Executive Officer are performed by Mr. Zhao Yihong. Mr. Zhao is a co-founder of the Group and has 28 years of experience in food and beverage industry in the PRC. The Board believes that vesting the two roles in the same person provides the Company with strong and consistent leadership and facilitates the implementation and execution of the Group's business strategies currently and in the foreseeable future. The Group will nevertheless review the structure from time to time in light of the prevailing circumstances.

## **AUDIT COMMITTEE**

As at the date of this announcement, the audit committee of the Company (the “**Audit Committee**”) comprises three independent non-executive Directors, namely Mr. He Yuanping, a Director with the appropriate professional qualifications and serving as the chairman of the Audit Committee, Mr. Huang Jingsheng and Mr. Ren Guangming. The Audit Committee has reviewed the unaudited interim condensed consolidated financial information of the Group for the six months ended 30 June 2018 and this announcement, the accounting principles and practices adopted by the Group and discussed the Group’s internal controls and financial reporting matters.

## **PURCHASE, SALE OR REDEMPTION OF THE COMPANY’S LISTED SECURITIES**

The Company and its subsidiaries did not purchase, sell or redeem any listed securities of the Company during the six months ended 30 June 2018.

## **INTERIM DIVIDEND**

The Board has resolved not to declare any interim dividend for the six months ended 30 June 2018.

## **PUBLICATION OF INFORMATION ON THE STOCK EXCHANGE WEBSITE**

This announcement is published on the websites of the Company (<http://ir.besunyen.com>) and the Stock Exchange ([www.hkexnews.hk](http://www.hkexnews.hk)). The interim report of the Company for the six months ended 30 June 2018 will be dispatched to the shareholders of the Company and published on the above websites in due course.

By order of the Board  
**Besunyen Holdings Company Limited**  
**Zhao Yihong**  
*Chairman and Chief Executive Officer*

Hong Kong, 17 August 2018

*As at the date of this announcement, the executive Directors are Mr. Zhao Yihong (Chairman and Chief Executive Officer) and Ms. Gao Yan (Vice Chairman); the non-executive Director is Mr. Zhuo Fumin; and the independent non-executive Directors are Mr. Huang Jingsheng, Mr. Ren Guangming and Mr. He Yuanping.*